Region 13 Elementary School Expansion Study @ Memorial School

CONCEPTUAL DESIGN SUMMARY

MARCH 2023





How can Memorial School function as the districts K-5 elementary school?

Conceptual Study

- Review existing building, program and systems
- Review Enrollment Projections
- Determine Program
 - Educational & Facility Needs determined through staff meetings
 - School Construction Grant Program space standards
- Explore layouts floor plan and site plan options
- Determine anticipated costs
 - Review State reimbursement

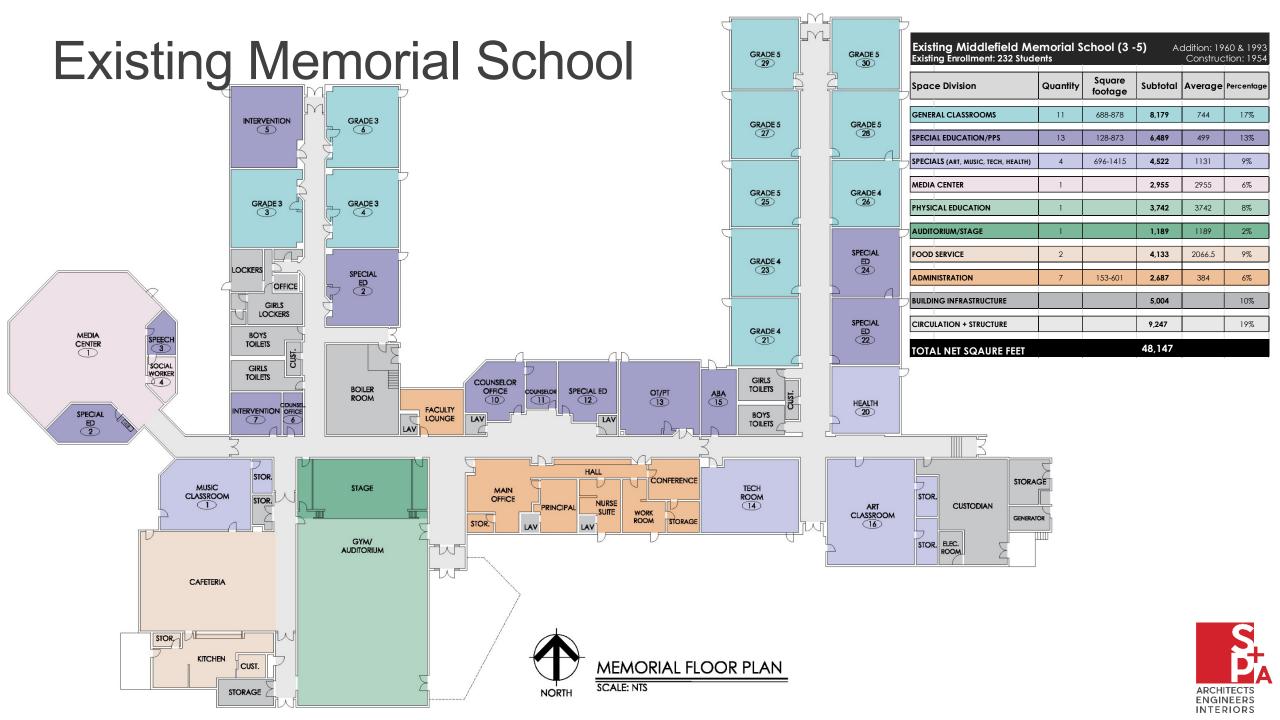


Existing Memorial School









RSD13 MEMORIAL SCHOOL PROGRAM

Additions: 1960 &1993

Current Enrollment: 233 Stud	lents			Construction	1954
Space Division	Quantity	Square Footage	Subtotal	Notes	%
GENERAL CLASSROOMS					
Grade 3 Classroom 3 & 4	2	841	1,682		
Grade 3 Classroom 6	1	878	878		4.40/
Grade 4 Classroom 21 ,23, 25	3	689	2,067		14%
Grade 5 Classrooms 26 - 28	3	689	2,067		
SUBTOTAL	9		6,694		
SPECIAL EDUCATION/PPS					
Special Ed 2	1	820	820		
Intervention 5	1	873	873		
Special Ed 22 & 24	2	702	1,404		
Special Ed 2	1	411	411		
Speech 3	1	163	163		
Social Worker 4	1	163	163		
Intervention 7	1	323	323		14%
Counselor Office 6	1	128	128		
Counselor Office 10	1	453	453		
Counselor Office 11	1	216	216		
Special Ed 12	1	494	494		
OT/PT13	1	861	861		
ABA 15	1	354	354		
SUBTOTAL	14		6,663		

SPECIALS						
Art Room	1	1,415	1,415			
Art Storage	2	128	256			
Tech Room	1	1,067	1,067			
Health Room	1	696	696		9%	
Music Room	1	966	966			
Art Storage	1	103	103		-	
SUBTOTAL	6		4,503			
LEARNING COMMONS				exg: 2786		
Learning Commons	1	2,786	2,786			
					6%	
SUBTOTAL	1		2,786			
PHYSICAL EDUCATION						
Gymnasium	1	3,742	3,742		8%	
PHYSICAL EDUCATION	1		3,742			
AUDITORIUM/STAGE						
Stage, Lift and Storage	1	1,189	1,189		2%	
SUBTOTAL	1		1,189]	
FOOD SERVICE						
Cafeteria	1	2,069	2,069			
Kitchen	1	718	718		60/	
Office	1	100	100		6%	
Storage	1	58	58			
SUBTOTAL	4		2,945			



ADMINISTRATION				
Main Office	1	601	601	
Storage	1	76	76	
Principal	1	306	306	
Restroom	1	51	51	
Conference	1	313	313	
Mail room/hall	1	199	199	6%
Nurse Suite	1	286	286	
Restroom	1	51	51	
Staff Break Room/Lounge	1	366	366	
Work Room	1	287	287	
Office	1	153	153	
SUBTOTAL	11		2,689	
INFRASTRUCTURE				
Boiler Room	1	998	998	
Satellite Custodial Closets	2	75	150	
Lockers - unsused	1	834	834	
Custodial Office	1	1026	1,026	
Student Toilets	2	288	576	
Staff/Single Toilets	1	54	54	
Staff/Single Toilets	2	63	126	12%
Mechanical	1	998	998	
Main Electrical Room	1	118	118	
Generator Room	1	151	151	
Storage	1	280	280	
Storage	1	95	95	
Storage	1	220	220	
SUBTOTAL	16		5,626	

TOTAL			48,147	
SUBTOTAL			11,310	
Corridors and Walls	1	10,704	10,704	
Lobby	1	484	484	23%
Main Entry Vestibule	1	122	122	
CIRCULATION + STRUCTURE				





Enrollment Projections



Regional School District 13

10-Year Enrollment Projection (Update)

September 14, 2022

🗰 SLAM

Regional School District 13 (RSD 13)

School Year	Birth Year	Births	К	1	2	3	4	5	6	7	8	9	10	11	12	PK	PK-12	K-5	PK-5	6-8	9-12
2021-22	2016	71	95	99	103	109	98	106	99	101	99	98	91	108	128	32	1,366	610	642	299	425
2022-23	2017	81	107	98	99	102	113	100	105	101	101	81	99	91	123	32	1,352	619	651	307	394
2023-24	2018	77	101	111	98	99	105	116	99	107	101	83	82	99	104	32	1,337	630	662	307	368
2024-25	2019	95	108	105	111	98	102	108	115	101	107	83	84	82	113	32	1,349	632	664	323	362
2025-26	2020	74	97	112	105	110	101	104	107	117	101	88	84	84	94	32	1,336	629	661	325	350
2026-27	2021	98	112	100	112	104	114	103	103	109	117	83	89	84	96	32	1,358	645	677	329	352
2027-28	2022	101	110	116	100	111	107	117	102	105	109	96	84	89	96	32	1,374	661	693	316	365
2028-29	2023	104	118	114	116	100	115	110	116	104	105	89	97	84	102	32	1,402	673	705	325	372
2029-30	2024	105	114	122	114	115	103	118	109	118	104	86	90	97	96	32	1,418	686	718	331	369
2030-31	2025	108	117	118	122	113	119	105	117	111	118	85	87	90	111	32	1,445	694	726	346	373
2031-32	2026	111	121	121	118	121	117	122	104	119	111	97	86	87	103	32	1,459	720	752	334	373
2032-33	2027	114	124	125	121	117	125	120	121	106	119	91	98	86	99	32	1,484	732	764	346	374



School Construction Grant Program

Project Number TBD LEA CODE: School Name Middlefield Memorial School LEA Name Regional District 13 SPACE STANDARDS WORKSHEET This worksheet should be completed and submitted with the application for any N (new), E (extension), A (alteration, or RNV (renovation project, or combination. State Standard Space Specifications Grades Projected Enrollmer t. Pre-K&k Allowable Square Footage per Pupil 124 124 124 124 156 156 180 180 0 - 350 124 180 194 194 194 120 120 152 152 190 351 - 750 120 120 120 176 176 176 190 190 116 116 116 116 116 148 148 170 184 184 184 751 - 150 170 170)ver 1500 112 112 112 112 112 142 142 164 164 164 178 178 178

Steps for completing Section 1:

1. In the field labeled "Projected Enrollment," enter your school's highest projected 8 year enrollment.

2. Select "Yes" for each grade served or to be served in your school.

3. Answer whether there is 1% additional space claimed for HVAC.

4. Enter the existing square footage of your school constructed before 1959 remaining in completed project.

5. Enter the square footage of the school built 1959 or later, as of the completion of construction.

6. Note that all square foot calculations are measured to inside face of exterior walls.

Section 1.

Highest Proj 8-	year enrollment	/20		
		6		6
Pre-K and/or I	< Yes	7 Pre-K	and/or K120	7
	1 Yes	8	1 120	8
	2 Yes	9	2 120	9
1	3 Yes	10	3 120	10
	4 Yes	11	4 120	11
	5 Yes	12	5 152	12
Section 2.				
	(a) Total (grades P	re-K through 12)		752
	(b) Number of grad	des housed		6
	(c) Average [(a)/(b)]		125
	(d) Extra 1% for H	VAC (CGS10-286(c)(2))?	Yes	
	(e) Maximum allow	wable square footage per sp	pace standards [(c) x (d)]	91,142
Section 3.				
	(a) Existing area co	onstructed pre-1959 remain	ning at completion of project	29,442
	(b) Multiply (a) by	80%		23,554
		etion of project) constructe		67,588
		footage at completion [(a) +		97,030
	(e) Adjusted squar	re footage for space standar	rds computation [(b) + (c)]	91,142
If line 2(e) is greater t	han line 3(e) there i	is no grant reduction		No grant reductio
If line 3(e) is greater t	han line 2(e), divide	line 2(e) by line 3(e)		0.00% *

*This factor will be used to reduce total eligible costs because of space in excess of the maximum eligible for reimbursement. If a project exceeds the standards solely as the result of extraordinary programmatic requirements, the superintendent may submit a request to the Commissioner for a waiver. A detailed list of space allocations for all extraordinary programs with explanations must be included with the request. Department of Administration: Office of School Construction Grants & Review (SCG&R)

- Large renovation addition projects = Priority List Project
- RSD13 expansion project would be eligible
 - June 30th deadline / December Priority List
 - Need Ed Specs/resolutions/authorized fundings
- RSD13 Reimbursement Rates:
 - Alterations, Extensions & Renovate As New -52.14%
 - New Construction 42.14%
- Typical starting point of process Define Ed Specs
 - Enrollment Projections
 - Feasibility study
- <u>Space Standards Worksheet</u>: determines allowable reimbursed square footage based on population

Fully reimbursed: 97,030 net sq ft <u>Existing Building: 48,147 net sq ft</u> Possible New Addition(s): 48,883 net sq feet



Proposed K-5 School Program – 720 students

Space Division	Quantity	Square Footage	Subtotal	Notes	%	Space Division
GENERAL CLASSROOMS				existing range: 688-878		LEARNING COMMONS
Kindergarten	7	1,000	7,000	student storage separate from class,		
Restrooms	7	80	560	casework, supply storage, closed		Open Learning Commons
1st grade	7	900	6,300	storage, sinks @ various heights,		
Restrooms	7	80	560	rectangular layout, standing desks/flexible furniture, group area,	31%	Makers Space
				space for Sped instruction in class,		Technology/multi use roo
2nd - 5th grade	22	900	19,800	exterior doors, grade level pods, main		Offices
Grade level storage	6	100	600	street concept, team teaching with movable walls		Storage
SUBTOTAL	36		34,820			SUBTOTAL
SPECIAL EDUCATION/PPS				existing range: 128-873		PHYSICAL EDUCATION
Resource Rooms	8	800	6,400	locate 1 per grade area / intervention	1	Gymnasium
OT/PT/Motor/Sensory	1	1,000	1,000	combine spaces	1	Storage
Storage	1	120	120			PE/Health Classroom
Speech and Language	2	400	800	1/2 size rooms	1	Office
Counselor Offices	5	200	1,000	includes psych. & social	11%	PHYSICAL EDUCATION
Testing & Evaluation Offices	2	120	240	supports 1 on 1		
ABA	2	800	1,600			AUDITORIUM/STAGE
ABA small learning area	2	200	400	near classrooms - limit travel time	1	Platform
Conference Room	1	400	400		1	Ramp
SUBTOTAL	24		11,960			Storage
SPECIALS						SUBTOTAL
Art Room	2	1,200	2,400	existing classroom is 1414	-	FOOD SERVICE
Kiln	1	150	150		1	Cafeteria
Art Storage	1	150	150		1	Service Line
Music Rooms	1	1,000	1,000	existing classroom is 966	1	Kitchen
Music Storage	1	150	150		5%	Office
Band Room	1	1,200	1,200	connect to stage/ black box theater	1	Restroom
Band Storage	1	250	250		1	Lockers
Practice Room	1	100	100		1	Storage
SUBTOTAL	9		5,400		1	SUBTOTAL

Space Division	Quantity	Square Footage	Subtotal	Notes	%
LEARNING COMMONS				exg: 2786	
Open Learning Commons	1	3,000	3,000	central location, books on wheels, no circulation desk, include sinks, outdoor gathering area, active learning, flexibility, small learning areas, sensory walls/paths	6%
Makers Space	1	600	600	greenscreen, podcasts	0%
Technology/multi use rooms	2	1,000	2,000	exg: 1067	
Offices	2	120	240		
Storage	2	250	500	shared btw. Class / Cardboard	
SUBTOTAL	8		6,340		
PHYSICAL EDUCATION					
Gymnasium	1	5,500	5,500	exg: 3742 / 74x42 court with 8' around	1
Storage	2	300	600	large enough/code compliance	
PE/Health Classroom	1	800	800	connected or close to gym	6%
Office	1	120	120		1
PHYSICAL EDUCATION	5		7,020		
AUDITORIUM/STAGE					
Platform	1	1,500	1,500		
Ramp	1	200	200		2%
Storage	1	400	400		
SUBTOTAL	3		2,100		
FOOD SERVICE				communal space, possible divider w/ gym	
Cafeteria	1	4,000	4,000	exg: 2069, Possibly 2 separate	1
Service Line	2	250	500	possibly 2 sep. with kitchen in middle	
Kitchen	1	1,800	1,800	greener/less food waste	
Office	1	120	120		6%
Restroom	1	100	100		
Lockers	1	100	100		
Storage	1	400	400		
SUBTOTAL	8		7,020		



Proposed K-5 School Program – 720 students

Space Division	Quantity	Square Footage	Subtotal	Notes	%
ADMINISTRATION					
Main Office	1	600	600		1
Principal	3	200	600	assuming 3	
Conference	2	400	800	flexible, learning groups, location is key, could locate 1 in learning commons	
Mail room	1	120	120		1
Storage	1	100	100		1
Nurse Suite]]			
Open Area/waiting	1	200	200		1
Exam room	2	100	200		4%
Office	1	120	120		
Restroom	2	80	160		1
Storage	1	100	100		1
Staff Break Room	1	800	800		1
Work Rooms	2	150	300		1
Supplies	2	100	200		1
Satellite Copy Rooms	3	80	240		1
Storage	1	100	100		1
SUBTOTAL	24		4,640		
INFRASTRUCTURE					
Custodial Closet	2	100	200		1
Satellite Custodial Closets	4	40	160		1
Custodial Office	1	200	200		1
Student Toilets	6	350	2,100		1
Staff/Single Toilets	8	80	640		1
Family Toilet	1	100	100		6%
Mechanical	3	500	1,500	TBD	
Main Electrical Room	1	400	400		
Satellite Electrical Closets	4	80	320		
Water	1	400	400		
Data	2	200	400	Wi-Fi!	
SUBTOTAL	33		6,420		

Space Division	Quantity	Square Footage	Subtotal	Notes	%		
CIRCULATION + STRUCTURE							
Main Entry Vestibule	1	200	200				
Lobby	1	600	600		24%		
Gross SQ FT Factor @ 30%			25,956				
SUBTOTAL	2		26,756				
SITE AMENTITIES							
Separate bus loop	1			Estimated buses: 16			
Separate Vehicle loop							
Adequate Parking				Estimated employees: 147			
Tennis/pickleball courts				newly renovated - keep if possible			
Outdoor learning environment				incorporate sensory paths			
Courtyard							
Stage/performance area				interior stage may open to outside			
Outdoor eating	[
Greenhouse/planting/compost							
Playgrounds	2						
Gross motor area (not playscap	e)			fenced in			
sandbox							
Blacktop area							
basketball							
4 square							
Fields				town soccer field			
TOTAL			112,476				
Allowable State Space Standards			97,030				
Square Footage Over 15,446							
Reimbursement Rate			52.14%				
Grant Reduction			85.51%				
Anticipated Reduced Reimbursen	nent Rate		44.58%				



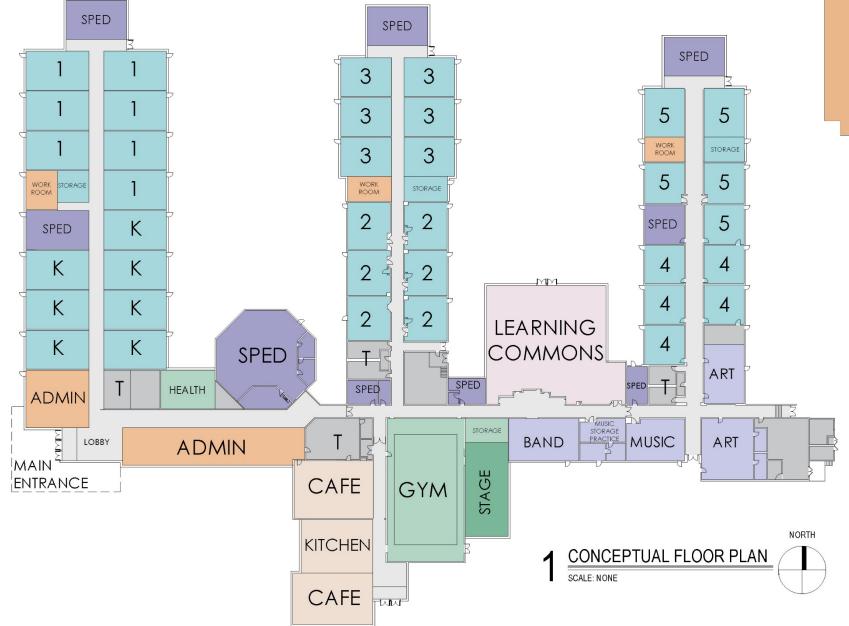
Conceptual Site Plan





MIDDLEFIELD, CT

Conceptual Floor Plan







Conceptual Site Costs

Cost Impacts

- Large population = \$1.5M for a DEEP Wastewater Treatment Plant
- New Wells
- Stormwater Management



	CONCEPTUAL COST EST				
Project:	Region 13 Memorial School			Computed By:	WGW
	70846.00			Checked By:	
Project #:				Date:	02/27/23
-	MIDDLEFIELD, CT			Revised:	
				Revised:	
MAJOR IT	EMS				
	Item Description	Units	Quantity	Unit Price	Cost
	- General Requirements				
	ARY EROSION AND SEDIMENTATION CONTROLS	l.s.	1	\$50,000	\$50,000
	D STOCKPILE	l.s.	1	\$50,000	\$50,000
Division 3	- Concrete				
	CONCRETE SIDEWALK	s.f.	8,000	\$13	\$104,000
	DUMPSTER PAD	l.s.	1	\$10,000	\$10,000
	CONCRETE UNIT PAVERS	s.f.	18,000	\$30	\$540,000
	CONCRETE CURB	I.f.	4,500	\$35	\$157,500
Division 2	6 - Exterior Lighting				
	LIGHTPOLES	ea.	20	\$2,200	\$44,000
	LIGHTPOLE FOOTINGS	ea.	20	\$1,000	\$20,000
	WIRING	l.s.	1	\$35,000	\$35,000
Jivision 3	1 - Earthwork		0.000		
	BULK EARTHWORK - EXCAVATION	с.у.	2,000	\$15	\$30,000
	BULK EARTHWORK - FILL	c.y.	2,000	\$15	\$30,000
	2 - Exterior Improvements				
GRADING					
	AGGREGATE BASE (ALL HARDSCAPE)	с.у.	5,200	\$45	\$234,000
	FORMATION OF SUBGRADE + FINE GRADING	s.y.	19,000	\$2	\$38,000
PAVEME			4 000	0400	
		ton ton	1,200	\$160 \$160	\$192,000
	BITUMINOUS CONCRETE - BINDER COURSE BITUMINOUS PAVEMENT - BASKETBALL AND 4-SQUARE	ton	1,00	\$160	\$240,000
		s.f.	21,000	\$5	\$16,000
	GRASS PAVERS CRUSHED STONE WALKING PATH	s.i. s.f.	2,300	\$5	\$105,000 \$11,500
	RNISHINGS	3.1.	2,300	ψ5	\$11,500
	BICYCLE RACKS	ea.	2	\$1,500	\$3,000
	WASTE RECEPTACLES	ea.	8	\$3,000	\$24,000
	BENCHES	ea.	5	\$1,000	\$5,000
	PLAY STRUCTURES & PIP RUBBER SURFACE	allow.	1	\$120,000	\$120,000
	ENTRANCE SIGN	ea.	1	\$25,000	\$25,000
	GREEN HOUSE AND GARDEN AREA	ea.	1	\$60,000	\$60,000
	SENSORY PLAY AREA	ea.	1	\$35,000	\$35,000
	BASKETBALL HOOPS	ea.	6	\$1,200	\$7,200
	BOLLARDS	ea.	20	\$500	\$10,000
	WATER DRINKING FOUNTAIN	ea.	4	\$3,000	\$12,000
	FLAG POLE	ea.	1	\$5,000	\$5,000
PAVEME	INT MARKINGS				
	MARKING	l.s.	1	\$15,000.00	\$15,000
ANDSCA					
	LANDSCAPING	l.s.	1	\$200,000	\$200,000
	3 - Utilities				
STORMW					
	STORMWATER MANAGEMENT	l.s.	1	\$350,000	\$400,000
SEPTIC S					
	DEEP WWTP	ea.	1	\$1,500,000	\$1,500,000
VATER					
	NEW WELL SYSTEM	ea.	1	\$250,000	\$250,000
		M	JUR ITE	IS SUBTOTAL:	\$4,578,200
					\$228,910
JONTING	ENCY AND INCIDENTALS (5% MAJOR ITEMS SUBTOTAL)				\$228,910
			IUIALP	ROJECT COST: SAY:	\$5,036,020
				S AY.	\$5,100,000



Conceptual Project Costs



Anticipated Project Total		\$	83,759,987
Overall Cost per gross sq ft	105,000	Ş	798
Anticipated Reimbursement @ 52.14%		\$	43,672,457
Anticipated Region 13 Share		\$	40,087,530



Overall Cost per gross sq ft

RSD13 K-5 School Study - Memorial School Expansion

124 Hubbard Street Middlefield CT

Opinion of Probable Project Cost									
Project type	Unit	Gross Square Feet	cost per SF		Subtotal				
Anticipated Construction Costs									
Demolition:									
Portables / Main Entry	1	2,300	\$	50	\$	115,000			
Abatement Allowance	1				\$	200,000			
enovate As New - Existing School:									
Renovations	1	49,000	\$	400	\$	19,600,000			
New Construction - School Additions:									
New Construction - Additions	1	56,000	\$	550	\$	30,800,000			
ite Costs					-				
Site Purchase Allowance - St Coleman's Church	2.54 Acres				\$	200,000			
Site Development					\$	4,600,000			
earth work, parking, playgrounds, utility, septic, storm, wells,	sidewalks, landso	caping							
Design & Estimating Contingency	10%				\$	5,551,500			
ubtotal - Construction Costs					\$	61,066,500			
Anticipated Soft Costs									
Owner Contingency	10%				\$	6,106,650			
Anticipated Material & Testing Fees					\$	50,000			
Anticipated Environmental Fees					\$	20,000			
Anticipated Permit Fees					\$	15,877			
Anticipated Borings					\$	45,000			
Anticipated Design Fees	7%				\$	4,274,655			
Anticipated CM Fees	3%				\$	1,831,995			
Owners Rep Fees	2%				\$	1,221,330			
Anticipated FF&E					\$	1,800,000			
Escalation*	12%				\$	7,327,980			
* Escalation should be considered to be added for escalation at 6% per year.	or each additi	onal year. N	Wea	ire curre	ently f	tracking			
Anticipated Project Total					\$	83,759,987			



\$

105,000



798

Costs Comparisons

• DAS/SCG&R 2023 Priority List - Similar Projects

• Compare cost per sq ft

District	Project Number	Project Type	Facility Name	Category	Project Costs	Rate	Grant	SQ FT	COST pe SQ FT
Bristol	23DASY017088N0623	New	New Northeast Middle School	А	\$89,068,965	59.28%	\$52,800,082	109,967	\$810
Cheshire	23DASY025102N0623	New	New Norton Elementary School	А	\$76,656,200	50.00%	\$38,328,100	91,484	\$838
Cheshire	23DASY025103N0623	New	New North End Elementary School	А	\$89,942,900	50.00%	\$44,971,450	115,465	\$779
Cromwell	23DASY033055N0623	New	New Cromwell Middle School	А	\$55,933,717	39.64%	\$22,172,125	83,313	\$671
Madison	23DASY076067N0623	New	New Elementary School	А	\$61,150,000	18.21%	\$11,135,415	78,527	\$779
Norwalk	23DASY103264N0623	New	New South Norwalk Elementary School	А	\$76,000,000	60.00%	\$45,600,000	86,332	\$880
Stamford	23DASY135281N0623	New	New Roxbury Elemetary School	А	\$86,000,000	60.00%	\$51,600,000	115,992	\$741
Subtotal Category A (7 projects)					\$534,751,782		\$266,607,172		
Darien	23DASY035121EA0623	Extenion/Alteration	Hindley Elementary School	В	\$27,550,000	20.71%	\$5,705,605	66,195	\$416
Darien	23DASY035122EA0623	Extenion/Alteration	Holmes Elementary School	В	\$25,600,000	20.71%	\$5,301,760	72,485	\$353
Darien	23DASY035123EA0623	Extenion/Alteration	Royle Elementary School	В	\$29,100,000	20.71%	\$6,026,610	64,680	\$450
Hartford	23DASY064319A0623	Alteration	Expeditionary Learning Academy at Moylan School	В	\$94,571,305	95.00%	\$89,842,740	141,875	\$667
Hartford	23DASY064320A0623	Alteration	Parkville Community School	В	\$60,888,341	95.00%	\$57,843,924	96,971	\$628
Hartford	23DASY064321A0623	Alteration	McDonough Middle School	В	\$59,859,491	95.00%	\$56,866,516	84,100	\$712
Regional School District No. 18	22DASY218040EA0623	Extenion/Alteration	Mile Creek Elementary School	В	\$24,911,028	36.43%	\$9,075,088	67,124	\$371
ACES	23DASY244043SP0623	Alteration	ACES @ Bassett	В	\$65,533,047	80.00%	\$52,426,438	163,758	\$400
ACES	23DASY244044MAG0623	Purchase	ACES @ Chase	В	\$69,624,095	80.00%	\$55,699,276	133,044	\$523
ACES	23DASY244045MAG0623	Puchase	Wintergreen Interdistrict Magnet School	В	\$20,180,514	80.00%	\$16,144,411	79,095	\$255
Subtotal Category B (10 projects)				\$477,817,821		\$354,932,368		
Cromwell	23DASY033056BE0623	New	Central Administration	С	\$2,670,683	19.82%	\$529,329	5,590	\$478
Stratford	23DASY138113A0623	Alteration	Franklin Elementary School	С	\$521,920	59.64%	\$311,273	50,000	\$10
Stratford	23DASY138114A0623	Alteration	Wilcoxson Elementary School	С	\$400,946	59.64%	\$239,124	41,100	\$10
Subtotal Category C (3 projects)		·			\$3,593,549	1	\$1,079,726		
Grand Totals (20 projects)	1	1	1		\$1,016,163,152		\$622,619,266		
Regional School District No. 13	TBD	Extention/Alteration	Memorial Elementary School	B	\$83.759.987	53 12%	\$43,672,457	105 000	\$798



Next Steps for District

- Ed Specs/ State Forms Application: June 30th deadline
- Approvals: Local funding /resolutions
- Hire Architect & Design Team to begin Schematic Design
- Hire CM (recommended)
- Hire Owners Rep (optional)





THANK YOU!

